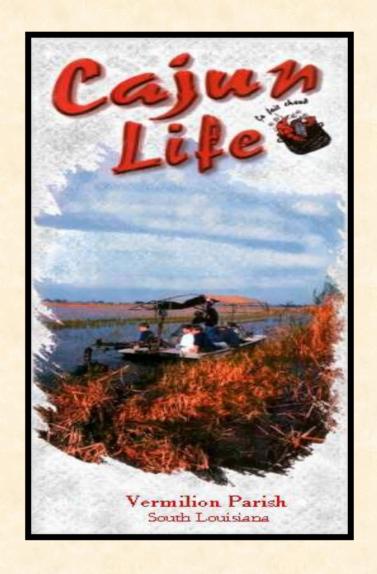
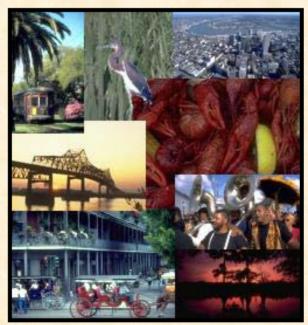
Tourism: An **Integral Part** of a Community's **Economic** Development **Portfolio** 



Michael Liffmann LSU-Sea Grant College Program

## Today's Talk...

- What is the tourism industry?
- Its economic significance to LA?
- Roles & responsibilities in development and management



# Tourism & Economic Development

- Piece of the diversification puzzle
- Tourism should be considered as part of any community's development strategy
- Creates jobs, income, and tax revenues

## What is the Tourism Industry?

- Group of profit-making and some public enterprises
- Broader definition of "industry"
- Economic sector that has developed around the activities and needs of the traveling public.
- Traveling public- business & leisure



### LA Domestic Travel Expenditures 1995 and 1999

\*values in millions of dollars

*values in millions of current dollars					
	1995		1999		Change
STATE	\$6,070.10	%of State	\$7,681.73	%ofState	26.6%
TOP TEN	\$5,187.49	85%	\$6,585.00	86%	26.9%
Vermilion	\$21.58	<1%	\$26.38	<1%	22.2%
Caddo & Bossier	\$546.91	9.0%	\$711.89	9.3%	30.2%
Lafayette	\$206.86	3.4%	\$280.05	3.6%	35.4%
Orleans & Jefferson	\$3,559.44	58.6%	\$4,515.79	58.8%	26.9%
Ouachita	\$106.14	1.7%	\$134.64	1.8%	26.9%
East Baton Rouge	\$382.83	6.3%	\$481.05	6.3%	25.7%
Calcasieu	\$195.46	3.2%	\$224.91	2.9%	15.1%

### So Who is a Tourist?

#### Visitor from some other location, and:

- does not intend to stay permanently,
- visiting friends or relatives
- may be...
  - on vacation
  - on business trips
  - attending a special event
  - participating in a sporting event
  - just sightseeing



## Top Ten Tourism Truisms

- 10. Tourists want attractions and activities; not parishes and communities
- 9. The tourism environment is dynamic.
- 8. Tourism has its benefits, but it also has its costs.









## Top Ten Tourism Truisms (cont.)

- 7. Tourism is a complex, service sector industry, where:
  - \* customers come to the product;
  - \* expenditures are for tangibles; driving forces are the intangibles.
  - \* public sector management; private sector job and income creation.

## Top Ten Tourism Truisms (cont.)

- 6. Public and private partnerships are essential to market and promote parishes and communities!
- 5. Area-wide cooperation is essential. Must join forces to provide an adequate attractions' base for visitors. "Grow the pie".
- 4. Professional, enlightened and dedicated leadership is needed to make it happen!

## Speaking of tourism leadership!

- How is the tourism industry organized in LA?
  - Private components
  - Public components
  - Local organizations



# How is the Tourism Industry organized in LA?

#### Private Sector

- Attractions, accommodations, eating establishments, etc.
- Trade associations- LTPA, LHMA, LRA
- Close working relationship with public sector—state and local



# How is the Tourism Industry organized in LA? (cont.)

#### Public Sector

- State level- Office of Tourism within DCRT. Primary mission: out-of-state marketing and promotion
- Local level- 50+ tourist commissions and convention and visitor bureaus

#### The Parish's Tourism Organization

- Tourist commission or convention and visitor bureau?
- What does it do?
- How is it funded?
- How does it operate?
- Who are the members?
- How are the members appointed?



## Typical Tourist Commission and CVB:

- Purpose: to promote tourism in the parish or multi-parish region
- Advertise, and publish information relating to <u>tourism</u> attractions in the Parish using lodging tax as primary revenue base.

Plantation

Greater New Orleans

## Typical Tourist Commission and CVB:

- Commissioners/ CVB members
  - Residents of the Parish
  - Nominated by a nonprofit organization
  - Appointed by Parish government
  - Volunteers; receive no salary or compensation
- No or small staff led by an Executive Director

## Top Ten Tourism Truisms (cont.)

- 3. Effective tourism organizations are accountable, rely on staff, involve all commissioners/members, and the rest of the community.
- 2. It's about \$\$\$. Stable funding base, a plan, budget, and spend accordingly.
- 1. It's a war out there. Plan and then plan some more! Effectiveness requires order and organization.

#### Vermilion Parish Tourism Commission

- Who Are We?
- What Do We Do?







### Who Are We - By Definition?

#### Team Leaders

- Using our individual special skills to help the team achieve our purpose and reach our tourism goals
- Motivating others to do specific tasks to achieve our purpose and reach our tourism goals

#### Team Players

- -Always balancing the needs of the community, the government, the businesses, and the visitors with our own ideas, and those of our team
- Working directly with each other and the executive director and responding as a group to inquiries from those outside the tourism team.

#### Who Are We - By Law?

- **A Team of Seven Commissioners** 
  - Residents of the Parish
  - Nominated by a nonprofit organization interested in tourism
  - Appointed for three years by Parish government
  - Volunteers; receive no salary or compensation
- **Sub-teams** To Perform Administrative Tasks
  - Officers
  - Personnel committee members
  - Action committee members
- **Partners** With the Executive Director

### What Do We Do - By Definition?

Set Goals

- Define Objectives
  - To accomplish goals
  - Develop ActionPlans

- Implement Action Plans
  - Develop strategies to do
  - Incorporate goals in all other activities
  - Evaluate each action
- Cooperate with Executive Director

## What Do We Do - By Law?

- Accept Grants & Donations
- Make CapitalImprovements tosecure federal funds



Promote, Advertise, and publish information relating to tourism attractions in the Parish using Hotel/Motel Tax as revenue base.

#### What Do We Do As A Team?

- Meet to review progress and make plans.
- Set goals and objectives and devise action plans
- Leave our individuality and authority at the door - work together.
- Work through the executive director rather than directly through the staff.

## What Do We Do As Leaders?

- Officers administer
  - Chairman
    - presides over commission
    - co-signs checks
  - Vice president
  - Secretary
    - record of meetings
  - Treasurer
    - disburses funds; keeps financial records
    - co-signs checks

- Action Committees plan
  - Implement action plans
  - Organized as needed

- Personnel Committeeadvise
  - Advise on all tourism personnel issues
  - Three appointed by chairman.

#### Where Does Executive Director Fit?

#### Advises commission

- Conducts research, attends conferences to gather info for goals and objectives
- Reports about other's successes, action plans

#### Implements goals and objectives

- Represents Commission and Parish in all tourism events
- Sets up cooperation with other program executives
- Manages day-to-day Ascension Tourism Program business



## **Tourism Marketing 101**

## **Analyzing Your Travel & Tourism Situation**

See Handouts

## **Tourism Marketing 102**

## **Identifying Tourism Products to be Marketed by Vermilion Parish**

#### The Parish's Attractions Base

 Attractions- a purpose of travel and focus of tourists' interest

Based on- resources and on activities

or events





#### Your Parish's Attractions Base

- Attractions can be...
  - Natural resources or scenic settings
  - Human-made attractions
  - Historical, cultural or ethnic attractions
  - Unique recreational opportunities
  - Festivals and other special events







#### Your Parish's Attractions Base

So what is there to see and do in your parish?









#### Your Parish's Attractions Base

- Need to work with other parishes and counties...
  - Tourists are blind to geopolitical lines
  - Idea is to keep them in the area longer
  - Stretching limited marketing



### **Tourism Marketing 103-105**

The Rest of the Process: Getting The Biggest Bang For Your (Scarce) Bucks

**Tourism Marketing 103: Targeting Your Market** 

Tourism Marketing 104: Setting a Promotional Budget & Developing a Promotional Mix

Tourism Marketing 105: Closing the Loop: Were you Successful or Not? Evaluate?

# **But We're Poor! How Do We Fund Our Marketing Efforts?**



## **Sources of Funding**

**Organization Dues** 

**Local Government- Parish? Municipalities** 

**Selling Advertisement** 

**Hotel/Motel Taxes** 

**Visitor Enterprise Fund** 

### Sources of Funding

**Earned Income Food & Beverage Taxes Publicity Through Others Voluntary Contributions** 



#### Vermilion Parish Visitor Enterprise Fund

Revised Legislative statute dedicating 3.97% of the hotel/motel room rental tax to the "Vermilion Parish Visitor Enterprise Fund"

**Effective Fiscal Years 1996-2010** 

# Visitor Enterprise Fund Allocations (1996-2010)

Erath Acadia Museum
Gueydan Museum
Kaplan Museum
LeBayou Legendire Cultural Center
Les Chretiens, Inc.
Acadian Centre on Genealogy
Abbieville Cultural & Historical Alliance

### Vermilion Parish Visitor Enterprise Fund

Each entity receives an equal share of the monies.

After 2010, monies will be available for planning,

development, or capital improvement at sites in

Vermilion Parish

Capitol Improvements include: acquiring lands, buildings, equipment, or other permanent properties, or construction preservation, or development, or permanent improvement

FYE 2000 \$10,700 dedicated amount to the Vermilion Parish VEF

